

Zone	Parcel/Project	2018 Projected Revenue	% chance	2018 Revenue Estimate
Innovation and Technology Business	46-15-100 (Airfield ArmyH)	0		
	14-4-100 (Army Enclave D)	0		0
	19-8-500 (155 Jackson - Laddawn)	0		0
	25-8-200 (19 Pine - Comrex)	13,000	50%	6,500
	19-8-300 (115 Jackson - Northrup Grumman)	13,000	25%	3,250
	19-4-1600 (6 Charlestown - YMC)	25,000	75%	18,750
	19-4-601 (31 MacArthur - State Police)	10,000	50%	5,000
	19-4-1602 (37 MacArthur - Odic)	0	0%	0
	19-8-100 (22 Grant - Seven Hills)	0		0
	19-8-600 (Vacant - Grant behind Seven Hills)	0		0
	19-8-400 (Vacant -11 Grant Arena)	100,000	25%	25,000
	19-8-401 (Vacant - Grant & Hospital)frontier	0		0
	19-4-1500 (94-100 Jackson Sherman Square)	13,000	50%	6,500
	18-7-200 (Spruce/Maple Street/Plum Beech)	750,000	75%	562,500
	18-7-300 (Oak Street)	25,000	10%	2,500
	18-21-300 (53 Jackson - Northrup Grumman)	13,000	15%	1,950
	18-21-800 (Hospital Rd - NE Studios)	0		0
	18-21-900 ( 75 Jackson Rd. )	50,000	75%	37,500
	14-4-900 (4 MacArthur - Hodges Theatre)	35,000	33%	11,550
	14-4-1800 (Givry BMS Sub.)	0		
	13-21-100 (57 Jackson - Netstal)	75,000	75%	56,250
	13-21-1000 (Lot 16 - Vacant - Jackson)	100,000	50%	50,000
	13-21-600 (41 Lk George Vacant - Apex option)	10,000	50%	5,000
	13-21-500 (27 Jackson - Apex)	13,000	25%	3,250
	13-4-600 (64 Jackson - Quiet Logistics)	10,000	15%	1,500
	9-4-500 (25 Patton - JM)	0		0
	9-4-200 (38 Jackson - BMS)	25,000	75%	18,750
	8-21-401(Lk George - Vacant)	13,000	25%	3,250
	8-21-400 (Lk George - Vacant)	0		0
	8-21-200 (7 Jackson - Bionostics)	13,000	25%	3,250
	5-5-200 (24 Patton FBP A)	0		0
9-5-100 (52 Patt. Cmtry B)	0		0	
10-4-1702 Tara Vista Hospital	0		0	
10-4-1700 (Army Landfill)	0		0	
15-18-100 (15 Bulge - Red Tail GC)	1,000	10%	100	
20-4-300 (116 Queenstown - QuintelIQ)	15,000	0%	0	
20-4-400 (14 Robbins Pond - Parker)	0		0	
Innovation and Technology Center	31-2-400 (84 Antietam - Clear Path )	20,000	10%	2,000
	31-2-200 (29 B. Vista - Learning Exp.)	0		0
	31-2-500 (23 B. Vista - Verizon)	0		0
	25-2-100 (2 B. Vista - Commandant P-300)	10,000	15%	1,500
	25-2-1100 (Vacant - Sherman and Buena Vista)	25,000	10%	2,500
	25-2-1000 (101 Sherman)	10,000	10%	1,000
	25-2-900 (99 Sherman)	10,000	10%	1,000
	25-2-800 (100 Sherman Com. Cntr.)	0		0
	25-2-700 (Rogers Field)	0		0
	25-9-100 (former chapel)	25,000	10%	2,500
	25-2-1600 (59 Buena Vista-Vicksburg, Theater)	250,000	10%	25,000
	25-2-300 (67 Buena Vista)	5,000	25%	1,250
	25-2-1200 (Vacant - 76th Div - Tennis Ct)	0		0
	31-2-1300 (Vacant - Balls Bluff Lot)	15,000	10%	1,500
	31-2-1400 (Vacant - Parking behind EgoImise)	5,000	10%	500
31-2-1500 (Vacant - behind Learning Express)	5,000	10%	500	
Rail, Industrial and Trade Related Uses	26-13-1500 (Devens DPW)	0		0
	26-13-200 (36 Independence - FBP J)	0		0
	26-13-300 (66 Saratoga Q. Logistics et al)	13,000	10%	1,300
	26-13-600 (18 Ind. - SMC)	13,000	10%	1,300
	26-13-1300 (15 Independence - O'Reilly)	0		0
	26-13-1800 (31 Ind. Vacant-9B in front of DRC)	50,000	25%	12,500
	32-13-1100 (27 Cook - Routhier)	25,000	10%	2,500
	32-13-1801 (45 Independence - DRC)	0		0
	27-13-800 (50 Independence - Regency/USG)	13,000	10%	1,300
	33-13-900 (51 Independence - WestRock)	0		0
	21-13-500 (36 Saratoga - NE Sheets)	13,000	10%	1,300
	21-13-1200 (18 Saratoga - Waiteco)	5,000	10%	500
	21-13-400 (45 Saratoga - Ryerson)	5,000	10%	500
	21-13-1600 (McInnis Barnum Rd)	1,500	10%	150
	21-13-1400 (29 Saratoga - Integra)	0		0
	21-13-2000 (Saratoga - access to W5A)	1,000	10%	100
	20-13-1000 (235 Barnum )	15,000	33%	4,950
	21-16-600 (Barnum Vacant - corner by rail)	0		0
	21-16-500 (Barnum Vacant - )	35,000	50%	17,500
	21-16-400 (131-137 Barnum - Systems H20)	10,000	10%	1,000
	21-16-301 (Barnum - GMX)	0		0
	21-16-300 (Barnum - GMX)	10,000	10%	1,000
	22-17-600 (JP Sullivan)	0		0
	22-17-600 (110 Barnum - Calare Vacant)	2,500	10%	250
	27-17-500 (112 Barnum Calare/Nyro)	10,000	10%	1,000
	34-16-100 (45 Barnum ANG)	0		0
	28-17-100 (78 Barnum - Media News)	20,000	25%	5,000
	28-17-200 (68 Barnum - NBK/Rofin)	5,000	10%	500
28-17-400 (Barnum - 6B Maxant)	0		0	
34-17-300 (56 Barnum - Dunkin)	0		0	
EBZ	40-14-200 (Devens WWTP)	0		0
	42-14-400 (EBZ-1 Citizens)	0		0
	39-14-501 (Little Leaf Farms)	0	0	0
	39-14-500 (EBZ -2 LLF)	10,000	20%	2,000
G II	32-12-100 (Shriver)	0		0
	32-12-200 (Parker Charter)	0		0
SUD I	3-19-300 (Salerno Circle)	200,000	5%	10,000
	11-19-200 (Golf Course)	5,000	5%	250
OS	Sheply Hill	10,000	10%	1,000
SUD II	44-15-200 (Airfield)	1,000	10%	100
Res. I	24-6-100 (Grant Road west)	125,000	30%	37,500
	24-6-200 (Grant Road east)	200,000	70%	140,000
Res. II	26-10-100 (Adams Circle)	1,000	10%	100
	26-11-200 (Auman west)	0	0%	0
	26-11-200 (Auman east)	0	0%	0
	20-1-300 (Elm/Walnut east)	5,000	10%	500
25-1-100 (Elm/Walnut west)	5,000	10%	500	
BCS	20-3-300 (Devens Common)	20,000	20%	4,000
	20-3-400 (Red Cross bldg.)	0		0
	20-3-500 (Evergreen Daycare)	15,000	50%	7,500
	20-3-200 (172 Jackson - Guild of St. Agnes)	0		0
VG I	23-23-100 (Shirley Mun Cntr.)	0		0
	23-23-200 (ShirleySchool)	0		0
	23-23-500 (Senior Housing)	25,000	10%	2,500
	23-23-400 (Perimeter Rd. - Vacant)	25,000	10%	2,500
VG II	22-100 (Army Enclave E)	0		0
<b>Subtotal</b>		<b>\$ 2,596,000</b>		<b>\$ 1,122,700</b>
<b>Other Revenues</b>				
fines and tree pass thru				
Level 1 Permit Fees				
Annual Fees		13,000		13,000
MDFA Tax Revenue		136,848		136,848
EcoStar Foundation funding				
DEP Grants/USEIP income				
interest income		6,000		6,000
<b>TOTAL REVENUE ESTIMATE:</b>		<b>\$ 2,751,848</b>		<b>\$ 1,278,548</b>

Actuals 3-1-20	Estimated 2021
	1122700
	13360
136,848	140000
\$ 136,848	\$ 1,278,548